



**Dear Commissioner,**

**Dear Mayor,**

**Dear Business Partners & Colleagues,**

**Dear Friends,**

I am delighted to stand before you here today.

This is the day to mark an important milestone and to inaugurate the world's first purpose-built ultrapure silicon plant here in the Copenhagen Cleantech Park area.

This is a truly great day for Topsil.

Topsil has been a key player in the global silicon business for more than 50 years. Throughout all these years, we have been dedicated to the manufacture of ultra-pure silicon in close cooperation with our customers and suppliers.

As with other technologies, the requirements for material performance and output have not been the same year on year. Over time, we have steadily refined our production processes and enhanced our



product capability to keep up with the requirements of our customers.

The plant that we are opening today is a result of ever tighter demands on us.

We bid these requirements welcome. We are determined to stay competitive and to continue to offer world class products. This is exactly what is pushing our business forward.

When we look back, we have been challenging ourselves to get to where we are today, and we are excited to be able to move into our brand new production plant and headquarters.

The construction of the building has required meticulous planning and dedicated efforts. Months, days and hours have been spent to decide on the right layout for the leanest production flow. Choosing the best possible production equipment and machinery to support current and future customer requirements has been paramount for us.

It has been an exciting and inspirational journey for Topsil. Today we stand at a new door step and ready to begin the manufacture of ultrapure Float Zone silicon at our new address 1 Silicon Road.



Today is also the day to thank all of you who have contributed along the way and whom have helped us in the process of transforming complex project plans into the world's first real size purpose built FZ plant.

So why did we embark on such a lengthy journey and complex, substantial task?

When we look at our industry, it makes very good sense. The market requires that we are capable of manufacturing silicon in larger diameters in cleaner surroundings, thus providing better quality. We need to constantly push the efficiency of our production, and to continuously refine and improve our processes to obtain the highest quality silicon. We focus on serving our customers well today and in future market conditions. We strive to be better, leaner and more efficient in order to meet our customers' ever-changing needs.

This is exactly what is very special about the building next to us: It has been designed to accommodate all these targets. It has been built to fit our current as well as future production requirements, and not vice versa.

Now it is up to us – Topsil's skilled and dedicated employees, to fine-tune the facilities and get the production up to full speed.

---



It is no coincidence that we chose Copenhagen Cleantech Park as our preferred location for the future. It makes good sense to team up with other knowledge-based cleantech companies in the area.

Three out of four of our silicon wafers end up in cleantech devices. We are proud that our silicon enables our customers to manufacture advanced, energy-efficient power components.

For the untrained eye, silicon may not look a lot on the outside, but when adding unique knowledge and high-tech processes, silicon is in fact a very effective semiconductor. Silicon is a key part of highly efficient power components that enable conductivity of current from one point to another. When the silicon is ultrapure, this process takes place with a minimum of heat loss.

Without silicon, a wind turbine could not be connected to the power grid, the speed of a bullet train could not be controlled and it would not be possible to charge the battery of a modern hybrid car.

We made our decision to construct this new plant in early 2010, and since then, a lot of things have happened on a global scale. Many things have certainly not become easier as numerous



governments now try to regain financial foothold and companies struggle to keep their businesses as agile, alive and kicking as before. Changing winds blow, also in our industry.

However, the megatrends remain. Emerging economies require more and better utilisation of electricity. The focus on more and cleaner energy increases in most parts of the world. Sustainability has become a main stream term and a concern of governments and people alike.

We, at Topsil, are standing right in the middle of this picture. And we have all the reasons to believe that these trends will accelerate in the years to come.

We look into a future of new economies on the rise, global population growth and visible climate changes. This calls for better utilisation of electrical power in the grid, investments in public transport and intelligent, climate-friendly housing. It also calls for energy generation on the basis of renewables, wind power, and for electric and hybrid cars like the ones here today.

From our point of view, it calls for industry action with a long term focus. It calls for political action. It also calls for taking your own medicine. To implement sustainability measures wisely, by cutting



our consumption and eliminating waste, to become more resource- and energy efficient. This is exactly where we are heading. These calls for change and climate action, were also part of the key issues during our discussions this morning.

Earlier today, I had the pleasure - in a smaller forum of business leaders, investors and politicians, to discuss with the EU Commissioner, the overall sustainability agenda and how to use it to create economic growth and drive businesses forward. When the megatrends start accelerating once again, we will be ready to accommodate growing demand for our cleantech components, by exploiting the full potential of this new production plant in front of you.

So in essence – there are several reasons why we cannot wait to get our production up and running on our new premises.

We want to continue to offer world class products.

We want to prove ourselves to be leaner, cleaner and more efficient in the future. We want to be the world's-leading provider of ultrapure substrates for power components.

We want to be part of the bigger picture where our components enable businesses and people to utilise



energy more wisely creating value and business. We want to maintain and develop and expand our long term partnerships, mutually beneficial for all.

We are grateful that so many of you have come a long way to celebrate this day with us. We are also honoured that EU Climate Commissioner Connie Hedegaard has accepted the invitation, and has come to inaugurate our new plant – the first in Copenhagen Cleantech Park.

---

So, in a moment I will invite Mrs. Hedegaard to come on stage and after her, Mayor Ole Find Jensen, Chair of the City Circle, will give his speech whereafter we will cut the ribbon and our plant and Copenhagen Cleantech Park will be officially opened

(Thank you!)